

PRINCIPAL OFFICE

One Johnson & Johnson Plaza
 New Brunswick, New Jersey 08933
 (732) 524-0400

2016 ANNUAL MEETING OF SHAREHOLDERS

Thursday, April 28, 2016
 10:00 a.m. (Eastern); Doors open at 9:15 a.m.

State Theatre
 15 Livingston Avenue
 New Brunswick, New Jersey

All shareholders as of the record date of March 1, 2016 are invited to attend.

A formal Notice of Annual Meeting, Proxy Statement and Proxy have been made available to shareholders.

2015 ANNUAL REPORT ON FORM 10-K AND 2016 PROXY STATEMENT

Johnson & Johnson's Annual Report on Form 10-K for the fiscal year ended January 3, 2016 is included in this Annual Report in its entirety, with the exception of certain exhibits. The Form 10-K, complete with all of its exhibits, can be accessed on our website at www.investor.jnj.com/sec-filings.cfm, or through the SEC's website at www.sec.gov. Shareholders may also obtain copies of the exhibits, our 2015 Annual Report on Form 10-K and our 2016 Proxy Statement, without charge, upon written request to the Office of the Corporate Secretary at our principal office address, or by calling (800) 950-5089.

ELECTRONIC DELIVERY NOTIFICATION

The 2016 Proxy Statement and our 2015 Annual Report are available on our website www.investor.jnj.com/gov/annualmeetingmaterials.cfm.

Shareholders who are still receiving paper copies of our Proxy Statement and Annual Report by mail can elect to receive instead an e-mail message that will provide a link to those documents on the Internet. Registered shareholders may enroll in electronic delivery at: www.computershare-na.com/green. Beneficial shareholders (who hold shares of Johnson & Johnson through a bank, broker or other holder of record) generally can enroll for electronic delivery at: enroll.icsdelivery.com/jnj.

STOCK LISTING

Listed on New York Stock Exchange
 Stock Symbol: JNJ

SHAREHOLDER RELATIONS CONTACT

Thomas J. Spellman III
 Corporate Secretary
 (732) 524-2455

INVESTOR RELATIONS CONTACT

Louise Mehrotra
 Vice President, Investor Relations
 (800) 950-5089
 (732) 524-6492

Investor Relations website:
www.investor.jnj.com

STOCK TRANSFER AGENT AND REGISTRAR

Questions regarding stock holdings, certificate replacement/transfer, dividends and address changes should be directed to our stock transfer agent and registrar at:

Computershare Trust Company, N.A.
 P.O. Box 30170
 College Station, TX 77842-3170

Overnight mail:
 Computershare Trust Company, N.A.
 211 Quality Circle, Suite 210
 College Station, TX 77845
 (800) 328-9033 or (781) 575-2718

Shareholder website:
www.computershare.com/investor

Dividend Reinvestment Plan

The Plan allows for full or partial dividend reinvestment and additional weekly cash investments up to \$50,000 per year in Johnson & Johnson Common Stock without per share or service charges on stock purchases. If you are interested in participating in the Plan and need an enrollment form and/or more information, please call the Plan administrator, Computershare Trust Company, N.A. at (800) 328-9033 or (781) 575-2718 (outside the U.S.) or access online at www.computershare.com/investor.

Hearing Impaired

Shareholders who have inquiries regarding stock-related matters can communicate directly with Computershare Trust Company, N.A. via a telecommunications device (TDD). The telephone number for this service is (800) 952-9245 or (781) 575-2692 (outside the U.S.).

JOHNSON & JOHNSON ONLINE

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To view the Johnson & Johnson online 2015 Year in Review, please go to www.2015yearinreview.jnj.com.



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